State leaders working through The Council of State Governments have consistently been empowered to find innovative solutions. While the challenges we face are unprecedented, together we can build more prosperous states. CSG’s Economic Summit of the States is a great place to start.

—West Virginia Gov. Joe Manchin
CSG’s 2009 National President and the National Governors Association 2010 Vice Chair
Dear Colleagues,

At a time when the nation faces one of the most daunting fiscal challenges in our history, The Council of State Governments is convening the Economic Summit of the States May 20–23 in New York City. As the nation’s only nonpartisan, neutral convener of state government officials from all three branches, The Council of State Governments has planned this Economic Summit to provide a platform for state legislators, key legislative staff, state executive branch officials, state judicial officials and private sector partners to exchange ideas and insights, develop creative solutions and consider how to transform state government and the economies of the states.

The summit is designed to provide state government leaders with vital information and strategies on how to lead their respective states through these turbulent economic times. Beginning on Thursday, May 20, the summit will feature a series of “insight” panels that are designed to both inform attendees and inspire discussion of the most important elements of the economic crisis. These insight panels will feature experts including state budget directors, appropriations committee chairs, legislative leadership and governors discussing topics ranging from managing current budget shortfalls to generating long-term job creation and prosperity.

You will also have the opportunity to participate in interactive breakout sessions focused on the fiscal impact of Medicaid, public safety, energy, infrastructure and education policy. These discussions generated in the breakout sessions are meant to provide you with innovative ideas you can put into action in your state.

In the current financial climate, state leaders have asked for a forum that provides first-hand insights on how evidence-based, data-driven solutions are producing better results with fewer taxpayer dollars. The leadership team at CSG is confident that the Economic Summit of the States will provide you with the opportunity to discuss innovative ideas and create effective solutions.

We hope you are able to join us in New York as we work to turn ideas into action. Your participation is essential to the success of the summit. PLEASE REGISTER TODAY.

South Dakota Gov. Mike Rounds
CSG 2010 President

Kentucky Senate President David L. Williams
CSG 2010 Chair

State budget gaps range from 2 percent to 55 percent of general budgets. Source: Center on Budget and Policy Priorities
GENERAL SESSIONS: GAINING INSIGHTS

Governors, legislative leadership, state budget directors, appropriations committee chairs and political practitioners will be on hand to provide insights into how states are managing budget shortfalls and what actions need to take place to ensure future state economic prosperity. You will also learn what the public thinks about the current state of the economy and how you can better communicate with constituents about those concerns.

THURSDAY, MAY 20

Noon–2 p.m.
Opening Session & Luncheon
Join CSG President South Dakota Gov. Mike Rounds and CSG Chair Kentucky Senate President David L. Williams as they kick off the Economic Summit of the States and preview the upcoming program. CSG will also honor Arch Lustberg with the CSG Distinguished Service to the States Award for his 25 years of service to the Toll Fellows leadership program.

2:30–4:30 p.m.
Eye of the Storm: Fiscal Leaders’ Insights on the Budget Crisis
The 50 states are in the midst of the worst budget crisis since the Great Depression. While the Recovery Act tempered the impact of the fiscal storm, with stimulus money coming to an end and revenues still in the ditch, there is more trouble ahead. This session will feature frontline perspectives from state fiscal chairs and budget officers on what states need to do to weather the storm.

FRIDAY, MAY 21

9:30–11:30 a.m.
The Prosperity Agenda: Governors’ Insights on Job Creation
While we may be on the backside of the Great Recession, the jobs crisis is still front and center. It will take innovative state leadership and strong private sector partnerships to create the high quality jobs Americans need. This session will highlight how governors are working to promote economic growth despite ongoing fiscal constraints.

2–3:30 p.m.
Beyond the Crisis: Speakers’ and Presidents’ Insights on Long-term Challenges
Some observers believe the fiscal crisis is much more than a short-term phenomenon. The downturn may permanently alter the way states provide services to their constituents. Author David Osborne once said the purpose of states is to “educate, medicate and incarcerate.” This session will feature insights from speakers and senate presidents into how states can continue to meet these needs, and make the long-term investments necessary to promote economic growth in an era of perennially tight resources.

SATURDAY, MAY 22

10 a.m.–Noon
What Americans Really Want … Really: Insights from Frank Luntz
PRESENTED BY THE TOLL FELLOWS PROGRAM, BOOK SIGNING TO FOLLOW
Frank Luntz is one of the most honored communication professionals in America today. Time magazine named him one of “50 of America’s most promising leaders aged 40 and under” and The Boston
Globe called him the “hottest pollster” in America. Luntz will share his observations on the economic reforms Americans want their leaders to provide.

2:30–4 p.m.
Communicating in an Economic Crisis: Insights from Vincent Covello
PRESENTED BY THE TOLL FELLOWS PROGRAM
Vincent Covello is the founder of the Center for Risk Communications. In his 25-year career, Covello has served as a senior White House staffer and as communications adviser to New York Mayor Rudolph Giuliani. Covello will share practical techniques for informing and reassuring constituents in the height of a crisis.

4–5:30 p.m.
The Need to Restore and Respect the States’ Proper Role in Federalism: Insights from Former Arkansas Gov. Mike Huckabee
PRESENTED BY THE EXECUTIVE COMMITTEE
NOTE: Executive Committee business will also take place during this session
All attendees are invited to hear former Arkansas Gov. Mike Huckabee, CSG 2003 National President, address the CSG Executive Committee. Drawing on his experiences as governor and a 2008 presidential candidate, Huckabee will give his unique perspective on the roles of state and federal policymakers as they work together to move the nation’s economy forward.

SUNDAY, MAY 23
8–9:30 a.m.
Closing Plenary & Breakfast — Sowing the Seeds of Prosperity in the States: Insights from Arthur Laffer
Renowned economist Arthur B. Laffer, Ph.D., closes CSG’s 2010 Economic Summit of the States with his insights on where states are and where they can realistically expect to go as they take on the current budget crisis. His economic writings and work over the last four decades have helped shape how today’s policymakers look at taxation, revenue generation and spending options with the popularized “Laffer Curve”—a staple of modern public finance theory. Seeking long-term growth and sustainability while meeting the short-term expectations of citizens, Laffer will help you better understand the competing forces at work and how you can craft balanced solutions to meet unprecedented problems.

States face a $1 trillion shortfall in their pension promises.
Source: Pew Center on the States
BREAKOUT SESSIONS: T TURNING IDEAS INTO ACTION

CSG’s breakout sessions put you in touch with the people, ideas and tools you’ll need to be an effective leader as your state addresses the budget crisis and economic recovery. Learn about options for controlling state expenditures, innovative ways to seek new revenue sources and tools for controlling program costs. Promoting dialogue and idea-sharing among state officials, notable policy experts and private sector representatives, these breakouts serve as a gateway to the resources you need to help your state weather these unsteady times and will help you take innovative ideas and put them into action.

FRIDAY, MAY 21

7:30–9 a.m.
Breakout Sessions (breakfast provided)
Closing the Gap: Options for Deficit Mitigation
PRESENTED BY CSG’S FINANCIAL SERVICES WORKING GROUP
Managing Medicaid: Options for Controlling Costs
PRESENTED BY CSG’S HEALTH TASK FORCE

Noon–1:30 p.m.
Breakout Sessions (lunch provided)
Energizing Growth: Opportunities in the New Energy Economy
PRESENTED BY CSG’S ENERGY AND ENVIRONMENT TASK FORCE
Seeding the Knowledge Economy: Education and Economic Development
PRESENTED BY CSG’S EDUCATION TASK FORCE

SATURDAY, MAY 22

8–9:30 a.m.
Breakout Sessions (breakfast provided)
Justice Reinvestment: New Approaches to Public Safety and Cost Control
PRESENTED BY THE CSG JUSTICE CENTER/CSG’S PUBLIC SAFETY & JUSTICE TASK FORCE
Infrastructure Insights: Public Works in the New Budget Era
PRESENTED BY CSG’S TRANSPORTATION TASK FORCE

12:30–2 p.m.
Breakout Sessions (lunch provided)
Supreme Impact: Economic Reform and the Courts
PRESENTED BY CSG’S LEGAL TASK FORCE
A North American Future: Promoting Growth through Cross-Border Cooperation
PRESENTED BY CSG’S INTERNATIONAL COMMITTEE

“We’re going to fall off a cliff unless we get our revenues and our expenditures in true sync.”

THURSDAY, MAY 20 | 5–6:30 P.M.

Welcome to NYC Reception

Come join your colleagues for some informal networking under the backdrop of Times Square. CSG 2010 Chair Kentucky Senate President David L. Williams will be on hand to welcome attendees and offer his perspective on the importance of convening CSG’s Economic Summit of the States.

SUNDAY, MAY 23 | 10 A.M.–NOON

World Trade Center Visitors Center
LIMITED SPACE AVAILABLE, PRE-REGISTRATION REQUIRED

Join New York City’s finest—police officers and firefighters—for a guided tour of the Tribute World Trade Center Visitor Center, located at 120 Liberty St. along the south side of the World Trade Center site. The center was created by the September 11th Families’ Association to share the personal stories of victims, survivors, rescue and recovery workers, volunteers and residents of Lower Manhattan. Tour bus will depart at 10 a.m. from the Marriott Marquis and return at around noon. All participants must pre-register and space is first come, first served. Registration forms are available online at www.csg.org/events or by calling (800) 800-1910.

The national unemployment rate was **9.7 percent** in February.
Source: Bureau of Labor Statistics
**REGISTRATION**

Participants can register for the summit by visiting www.csg.org/events. Please note, all registration cancellations must be received in writing and a cancellation penalty may apply. If you have any questions regarding registration or special assistance needs, please call (800) 800-1910.

**Attendee Categories and Fees**

<table>
<thead>
<tr>
<th>Attendee Categories</th>
<th>Early (ends April 27)</th>
<th>Regular (April 28–May 19)</th>
<th>Onsite (May 20)</th>
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<tbody>
<tr>
<td>State Government Officials &amp; Staff</td>
<td>$375</td>
<td>$450</td>
<td>$650</td>
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<tr>
<td>CSG Associates <em>(one designated member)</em></td>
<td>$400</td>
<td>$475</td>
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<tr>
<td>CSG Associates</td>
<td>$550</td>
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<tr>
<td>Other Government/Nonprofit/Academic</td>
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<tr>
<td>Private Sector <em>(non-Associate)</em></td>
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<td>Guest/Spouse <em>(children under 18 are free)</em></td>
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**TRANSPORTATION**

Located in the heart of Times Square, the Marriott Marquis is convenient to West Side Highway, Times Square subway stations, Grand Central Station, Penn Station and LaGuardia, JFK and Newark airports.

**Area Airports**

- **New York/LaGuardia (LGA)**
  - 9 miles from Marriott
  - Estimated taxi fare: $35 (one way)

- **New York/John F. Kennedy (JFK)**
  - 15 miles from Marriott
  - Estimated taxi fare: $45 (one way)

- **Newark (EWR)**
  - 15 miles from Marriott
  - Estimated taxi fare: $60 (one way)

**Ground Transportation**

The Marriott Marquis does not provide airport shuttle service. GO Airlink NYC offers affordable, on time and safe ground transportation services throughout New York. The van airport shuttles will provide round-trip service between JFK, LaGuardia and Newark airports and the Marriott Marquis. For more information on Airlink transportation, call (877) 599-8200.

**Train Station**

If you are planning to arrive via Amtrak to Penn Station, the hotel is 13 blocks away and taxi service is available in the area.

For more information on Amtrak, call (800) 872-7245 or www.amtrak.com.
The 2010 Economic Summit of the States will take place at the Marriott Marquis. CSG has reserved a special group room rate at $225 per night plus 14.75% tax and a $3.50 occupancy charge per room per night. You can make your reservations by calling (800) 266-9432 and asking for The Council of State Governments’ room block or book your reservation online at www.csg.org/events. Any cancellations must be completed one day prior to arrival to avoid one night room and tax. All reservations must be received by April 27, 2010. After that date CSG cannot guarantee the special rate.

Hotel Contact Information:
Marriott Marquis
1535 Broadway
New York, New York 10036
Phone: (212) 398-1900
Toll-free: (800) 843-4898

Features at Hotel:
- High speed Internet and unlimited domestic calling
- Starbucks on property
- New fitness center available to guests
- Wide range of restaurants and lounge choices
- Marquis Theatre (showing Come Fly Away)
- Surrounded by attractions and landmarks

Hotel Cutoff & Early Registration Deadline: APRIL 27

Owners of 2.8 million properties nationally received foreclosure notices in 2009.
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<tr>
<th><strong>WEDNESDAY</strong></th>
<th><strong>THURSDAY</strong></th>
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<tr>
<td>11 a.m.–6 p.m. Registration</td>
<td>7:30 a.m.–5 p.m. Registration</td>
<td>7:30 a.m.–3:30 p.m. Registration</td>
<td>7:30 a.m.–4 p.m. Registration</td>
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<td>8–9 a.m. Investment Subcommittee</td>
<td>7:30–9 a.m. Closing the Gap: Options for Deficit Mitigation</td>
<td>8–9:30 a.m. Finance Committee</td>
<td>8–9:30 a.m. Closing Plenary &amp; Breakfast—Sowing the Seeds of Prosperity in the States: Insights from Arthur Laffer</td>
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<td>Justice Reinvestment: New Approaches to Public Safety and Cost Control</td>
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<td>Intergovernmental Affairs Committee</td>
<td>9:30–11:30 a.m. Plenary—The Prosperity Agenda: Governors’ Insights on Job Creation</td>
<td>Infrastructure Insights: Public Works in the New Budget Era</td>
<td>10 a.m.–Noon What Americans Really Want...Really: Insights from Frank Luntz</td>
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<td>8–11:30 a.m. Toll Selection Committee Breakfast &amp; Meeting</td>
<td>10–11:30 a.m. Special General Session: Health Care Reform</td>
<td>11 a.m.–6 p.m. Past Chairs Luncheon (invitation only)</td>
<td>12:30–2 p.m. Supreme Impact: Economic Reform and the Courts</td>
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<td>10–11:30 a.m. Special General Session: Health Care Reform</td>
<td>Noon–2 p.m. Noon–2 p.m. Opening Session &amp; Luncheon</td>
<td>Noon–1:30 p.m. Energizing Growth: Opportunities in the New Energy Economy</td>
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<td>4:30–5 p.m. Toll Alumni Meet &amp; Greet with Arch Lustberg (invitation only)</td>
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<td>4:30–5 p.m. Clean Energy Session</td>
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<td>2–4 p.m. Regional &amp; National Officers Meeting (invitation only)</td>
<td>2:30–4:30 p.m. Plenary—Eye of the Storm: Fiscal Leaders’ Insights on the Budget Crisis</td>
<td>Seeding the Knowledge Economy: Education and Economic Development</td>
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<td>2–5 p.m. Suggested State Legislation</td>
<td>4:30–5 p.m. Toll Alumni Meet &amp; Greet with Arch Lustberg (invitation only)</td>
<td>2–3:30 p.m. Plenary—Beyond the Crisis: Speakers’ and Presidents’ Insights on Long-term Challenges</td>
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<td>6 p.m. 21st Century Foundation Dinner (invitation only)</td>
<td>5–6:30 p.m. Welcome to NYC Reception</td>
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CSG 2010
NATIONAL & REGIONAL MEETINGS

The Council of State Governments is our nation’s only organization serving all three branches of state government. CSG is a region-based forum that fosters the exchange of insights and ideas to help state officials shape public policy. This offers unparalleled regional, national and international opportunities to network, develop leaders, collaborate and create problem-solving partnerships.

CSG Economic Summit of the States
May 20–23 | New York City, N.Y.

CSG/Southern Legislative Conference—
64th Annual Meeting
July 31–Aug. 4 | Charleston, S.C.

CSG/Midwestern Legislative Conference—
65th Annual Meeting
Aug. 8–11 | Toronto, Ontario, Canada

CSG/Eastern Regional Conference 50th
Annual Meeting and Regional Policy Forum
Aug. 15–18 | Portland, Maine

CSG-WEST 63rd Annual Meeting
Sept. 11–14 | Sun Valley, Idaho

CSG 2010 National Conference
Dec. 4–7 | Providence, R.I.

QUESTIONS?
Please call (800) 800-1910 or e-mail registration@csg.org regarding all CSG national meetings.

On front cover: California’s Inspector General for Recovery Act funds Laura Chick, left, and Kentucky Senate President and CSG 2010 Chair David L. Williams, right, spoke at recent CSG conference sessions.

On back cover: Carlos Valderrama, left, of the Los Angeles Chamber of Commerce spoke at last year’s CSG Annual Meeting. At right, Alabama Supreme Court Chief Justice Sue Bell Cobb and Kentucky Supreme Court Chief Justice John D. Minton participate in a judges roundtable at the CSG 2009 Annual Meeting.