CSG EAST
Eastern Leadership Academy (ELA)
Philadelphia, PA
For emerging leaders from all three branches of government in the 18 Eastern states and territories
Goal: To enhance their leadership skills and to discuss the most significant policy issues facing the states today

CSG MIDWEST
Bowhay Institute for Legislative Leadership Development (BILLID)
Madison, WI
For newer legislators from the 11 Midwestern states, Manitoba, Ontario and Saskatchewan
Goal: To help newer legislators develop the skills necessary to become effective leaders, informed decision-makers and astute policy analysts

CSG SOUTH
Center for the Advancement of Leadership Skills (CALS)
Rotating locations across the South
For emerging and mid-career leaders from all three branches of government
Goal: To provide a unique opportunity to gain region-specific information on issue trends as well as general leadership development training

CSG WEST
Western Legislative Academy (WLA)
Colorado Springs, CO
For Western state legislators in their first four years of service
Goal: To help newer legislators become more effective and to build stronger state legislative institutions

For more information on CSG’s national and regional leadership programs please visit www.csg.org/programs/leadershipprograms
What is the Henry Toll Fellowship Program?

Named for former Colorado senator and CSG founder Henry Toll, the Toll Fellowship Program is one of the nation’s pre-eminent leadership development programs. It was founded in 1986 on the premise that if states are to meet tomorrow’s challenges, they must prepare for them today. The program equips talented state policymakers with skills and opportunities to improve state governance. Each year’s class of 40 state leaders represents all three branches of state government. Although members come from diverse backgrounds, they share the common goal of improving state government and their personal effectiveness as a public servant.

Toll Fellows are among our nation’s most effective and successful leaders including present, governors, lieutenant governors, supreme court chief justices, members of Congress and a member of the President’s cabinet. As such, leaders from all areas of state government who are looking for the opportunity to sharpen their leadership skills and gain a greater understanding of the challenges of public service are ideal candidates for this program. Participants are selected through a competitive process by Toll Fellow alumni. Forty Toll Fellows are named each spring—10 from each of the four CSG regions. For more information regarding the Toll Fellowship program, visit www.csg.org/programs/leadershipprograms/tollfellows or e-mail tolls@csg.org.

Who should apply?

The Toll Fellowship Program is a one-of-a-kind opportunity to learn from members of all three branches of government. As a judicial member the experience was especially worthwhile. Toll left me unprepared—one of the most worthwhile experiences of my life—!

—Alabama Chief Justice Sue Bell Cobb | Class of 2004

What does the Toll Fellowship Program include?

Each Toll Fellow convenes in Lexington, Ky.—home of CSG’s national headquarters—for a six-day, five-night experience. All meals, lodging and program fees are included—participants are responsible only for their travel to and from Lexington. Topic schedules include dynamic speakers, leadership training and countless chances for self-exploration as well as priceless networking opportunities. Session topics have included media & communication training, leadership personality profiling, adaptive leadership, crisis management, ethics and more. In a sense, the program is an “intellectual boot camp” for state leaders.

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