



The Council
of State
Governments

CHAMPIONING EXCELLENCE *in* STATE GOVERNMENT

CSG ASSOCIATES PROGRAM

JULY 2026 – JUNE 2027

For more than 90 years, The Council of State Governments has served as the trusted, nonpartisan convener of the states – created by state officials, governed by state officials, and dedicated to helping them meet the evolving challenges of governing in a complex and changing world.

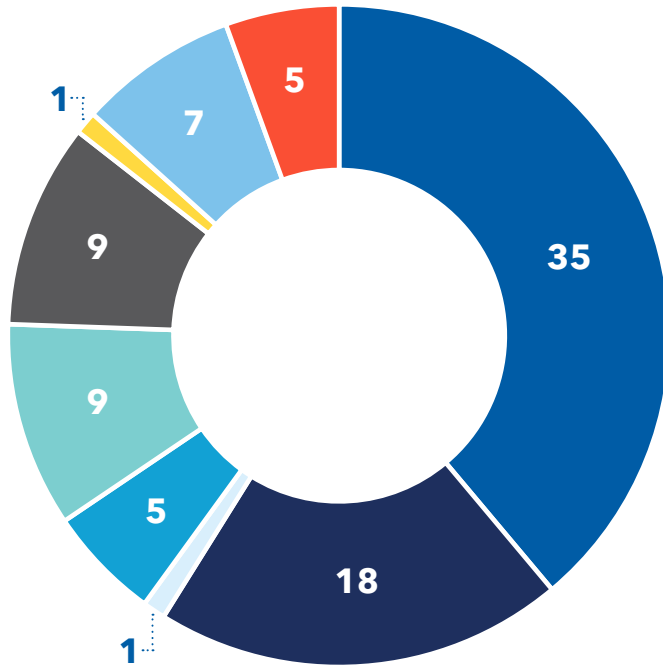
CSG brings together leaders from all three branches of state government to learn from one another, share ideas across state lines and translate proven approaches into practical, durable solutions. Through its unique national and regional structure, CSG acts as a force multiplier for the states, enabling collaboration, innovation and problem-solving that no single state could achieve alone.

This work is sustained and strengthened through partnership.



FY26 BY THE NUMBERS

Associates by Industry



- Health - 35**
- Science, Technology and Communications - 18**
- Agriculture, Energy and Food - 9**
- Commerce - 9**
- Economics and Finance - 7**
- Transportation, Water Resources and Public Works - 5**
- Civics, Government Operations and Politics - 5**
- Education - 1**
- Sports and Recreation - 1**

90

Associates Program members

\$2.8M

raised for programs

\$1.7M

in annual dues

1,600 state officials convened through regional and national meetings

\$386.5k in support from Associate partners

1,500 state officials participated in national policy academies

\$350k in support from Associate partners

200 leadership fellows and participants in leadership development programs

\$120k in support from Associate partners

JOIN THE CSG ASSOCIATES PROGRAM

CSG is committed to strengthening state government through informed dialogue, shared learning and evidence-based policymaking. Associates are not simply supporters of the work CSG does – they are part of a broader ecosystem that helps ideas move farther, faster and with lasting impact.

Through participation in the CSG Associates Program, organizations engage alongside state leaders in environments designed to foster trust, encourage the exchange of expertise and support thoughtful collaboration across regions and policy areas. Associates help ensure that CSG remains a forum where meaningful conversations occur and where state officials can engage candidly on the issues that matter most to their constituents.

Participation as a CSG Associate directly contributes to the mission of the organization. Associate engagement helps advance the work of CSG across a wide range of public policy areas, including artificial intelligence and emerging technologies, fiscal affairs, public health, elections, education and workforce, criminal justice, military and veterans affairs, occupational licensure, interstate compacts and research-informed governing.

“ We know that unless your investment is paired with participation, it will not be a success. Your investment is valued, but your presence is vital. If your organization is looking for a place where meaningful conversations occur, relationships can be developed and lasting partnerships forged, we invite you to become part of the CSG community.”

– DAVID ADKINS
CSG Executive Director/CEO



State leaders convened with the Alzheimer’s Association and other Associates at the CSG Medicaid Policy Academy in October 2025 to explore innovative, industry-driven approaches to Medicaid policy development.



JULY 2026 - JUNE 2027 ASSOCIATES PROGRAM LEVELS AND BENEFITS

| Leadership Circle \$50,000 | Premier Associate \$25,000 | Associate \$15,000 |
|-------------------------------|-------------------------------|-----------------------|
|-------------------------------|-------------------------------|-----------------------|

Associates Program

| | | | |
|--|---|---|---|
| Membership level | ✓ | ✓ | ✓ |
| Acknowledgment as CSG Associates Program member in annual meeting materials and on CSG website | ✓ | ✓ | ✓ |

CSG National Conference and Regional Annual Meetings

| | | | |
|--|---------------|---------------|--------------|
| Complimentary registrations | 4 | 2 | 2* |
| Discounted registrations at the regional meeting level | 1 | 1 | 1 |
| Access to advanced registration lists | 3 weeks prior | 2 weeks prior | 1 week prior |
| National Conference opportunities eligible for sponsorship | ✓ | ✓ | ✓ |
| Invitation to National Leadership Reception | ✓ | ✓ | |
| Invitation to a region's executive committee dinner, reception or other special conference event | ✓ | ✓ | |

CSG National Programs & Meetings

| | Designation of sponsorship to Signature CSG National Leadership Development Program | Designation of Bronze sponsorship to the CSG National Conference | Opportunity to sponsor |
|---|---|--|------------------------|
| Eligibility to participate in CSG National Conference, public policy and leadership development programs | | | |
| Invitation and complimentary registration to Associate business meetings | ✓ | ✓ | ✓ |
| Eligibility to engage in the Shared State Legislation process through submission of legislation, event sponsorship and opportunity to make remarks during committee consideration | ✓ | ✓ | ✓ |
| Complimentary registration(s) to Leadership Council meetings | ✓ | ✓ | |
| Acknowledgment as programming partner at selected CSG program(s) | ✓ | | |

Additional Benefits

| | | | |
|---|---|---|---|
| Consideration for appointment to CSG National standing committees | Priority | ✓ | ✓ |
| Briefings with CSG National Development team | Includes invitation to meet with CSG Regional Director(s) | ✓ | ✓ |
| Digital subscription and ability to advertise through CSG Capitol Ideas magazine and CSG National newsletters | ✓ | ✓ | ✓ |
| Ability to collaborate and share materials through the CSG website and social media | ✓ | ✓ | ✓ |

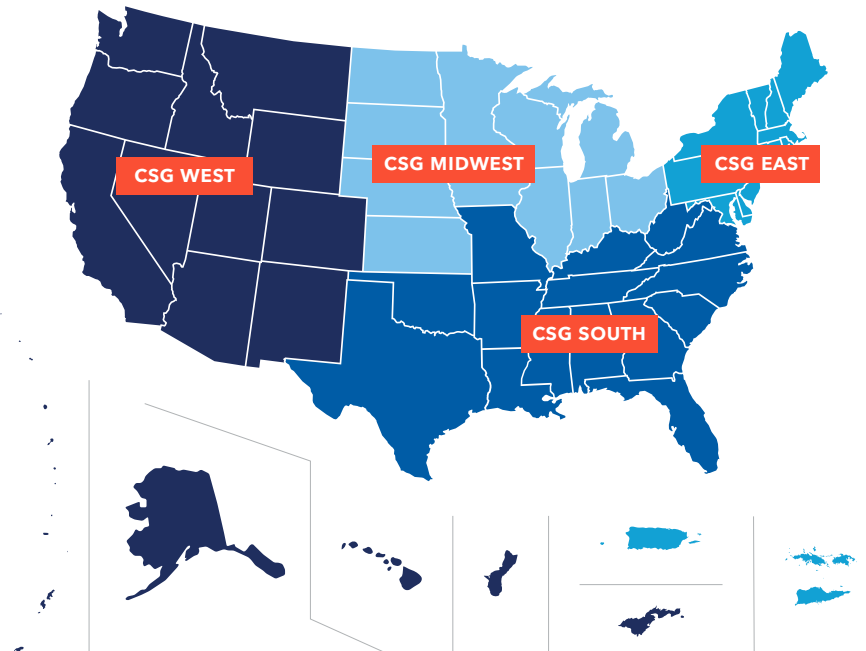
*Associate members have the ability to utilize two (2) total complimentary registrations for use in any combination at the national and/or regional meeting levels. Leadership Circle (4) and Premier Associates (2) program members can utilize eligible number of registrations at both the national and regional annual meeting levels.

At any Associates Program membership level, private sector partners receive the ability to commit in advance for 2 years and designate \$5,000 of dues to be used as sponsorship toward a CSG national or regional annual meeting of choice.

For further engagement opportunities, visit www.csg.org/investments

CONVENING *the* STATES: REGIONAL AND NATIONAL ENGAGEMENT

The convening power of CSG is amplified through regional and national meetings, which bring together policymakers from across the country to share insights, build relationships and advance solutions. CSG Associates directly support this work, with 60% of proceeds funding national initiatives and 40% allocated across the four regions, strengthening opportunities that empower state leaders and advance state-level impact.



CSG National Conference

The CSG National Conference is the organization's largest annual convening, bringing together policymakers from all three branches and every region to explore emerging issues, strengthen leadership skills and learn from peers across the country facing shared challenges.

The conference offers substantive policy discussions and professional development sessions where state leaders exchange ideas, examine real-world experiences and identify solutions adaptable across states. It also serves as a key governance moment, where national officers are elected, the governing authority meets and leadership continuity is reinforced through shared decision-making and collaboration.

CSG Associates elevate conference programming by engaging directly with state leaders through such opportunities as plenary sessions and field study tours showcasing innovative policies. These partnerships connect the private sector with public officials while bringing added expertise and perspective to policy discussions.

While it is the single largest annual gathering of CSG, the national conference builds on work underway throughout the year across the CSG regions and the Justice Center, reflecting a long tradition of bringing state leaders together to learn, lead and strengthen the institution of state government.

The **CSG community** convenes throughout 2026, building connections and collaboration across the regions, before culminating Dec. 3-6 in Anaheim, California, for the CSG National Conference.



Scan to view upcoming annual meetings and events.

CSG Regional Annual Meetings

Each year, the four CSG regions – East, Midwest, South and West – convene state leaders for regional annual meetings that reflect both shared challenges and regional priorities.

These meetings bring together policymakers at every stage of service, from first-term legislators to Senate presidents and House speakers. Programs combine policy discussion, leadership development and peer learning, creating space for candid conversation and practical, regionally grounded problem-solving.

Associate participation helps support these convenings, strengthening collaboration and knowledge-sharing across the states. In return, Associates benefit from complimentary registrations, access to advanced attendee lists and direct engagement with leaders seeking solutions to issues shaping their region.



In August 2025, state leaders convened at CSG East's 64th Annual Meeting and Regional Policy Forum in Providence, Rhode Island, around the theme "Housing: The Policy Cornerstone," highlighting the region's role as a "force multiplier" amplifying voices through focused policy dialogue and collaboration.

Democracy & Business Delegations

CSG leads international democracy and business delegations that give state leaders the opportunity to explore how democratic systems have evolved and how states can strengthen democratic institutions through diplomacy and international trade.

These delegations foster cross-border learning and deepen understanding of global policy challenges, giving CSG Associates unique opportunities to build relationships with attending business and state government leaders. Activities focus on business development, public policy and cultural exchange that promote state exports, attract direct foreign investment, and strengthen both economic and civic engagement back home.

Delegations also participate in policy discussions that highlight shared challenges, allowing state leaders to learn how international counterparts address similar issues while offering insights from the state perspective.

CSG delegations are traditionally led by a sitting governor and include up to six state officials who are active in CSG. Planning and execution of the missions are supported by the State International Development Organization (SIDO), a CSG Affiliated Organization and partner, which provides expertise and staff support in planning and executing the delegation agenda.

2026 CSG
**NATIONAL
LEADERSHIP**



**NATIONAL
PRESIDENT**
Josh Green
Governor
Hawai'i



NATIONAL CHAIR
Mike Gipson
Assemblymember
California



**NATIONAL
CHAIR-ELECT**
Cameron Sexton
Speaker of the House
Tennessee



NATIONAL VICE CHAIR
Carmelo Ríos
Senate President
Pro Tempore
Puerto Rico



**IMMEDIATE PAST
NATIONAL CHAIR**
Elgie Sims
Senator
Illinois

2026 CSG
**REGIONAL
LEADERSHIP**



CSG EAST CO-CHAIR
Carlos "Johnny"
Méndez Nuñez
Speaker of the House
Puerto Rico



CSG EAST CO-CHAIR
Thomas Rivera Schatz
President of the Senate
Puerto Rico



CSG MIDWEST CHAIR
Mary Kunesh
Senate Assistant
Majority Leader
Minnesota



CSG SOUTH CHAIR
David Meade
House Speaker
Pro Tempore
Kentucky



CSG WEST CHAIR
Todd Weiler
Senator
Utah

INVESTING *in* LEADERSHIP & LEARNING

At the core of the CSG mission is a commitment to helping state officials lead effectively, today and into the future. Through a robust portfolio of national and regional programming, CSG creates opportunities for policymakers to strengthen their skills, deepen their understanding of policy and learn from peers across the country.

CSG National Policy Academies

CSG National Policy Academies provide state leaders with focused, collaborative opportunities to engage on key policy priorities, including Medicaid, public health, artificial intelligence and emerging technologies, fiscal affairs and more.

These intimate, policy-focused forums convene select groups of executive and legislative branch officials for in-depth discussion with peers and subject-matter experts. Through candid dialogue and shared learning, participants explore pressing challenges, examine what is working across the states and deepen their understanding of policy options and implementation.

Support from CSG Associates makes these academies possible, ensuring that state leaders have the time, space and expertise needed to engage meaningfully on complex policy issues and return to their states better equipped to lead.



Scan to hear from state leaders about CSG programming.

Professional and Leadership Development

CSG also offers a dynamic annual portfolio of professional and leadership development programs designed to help state officials strengthen their skills, reflect on their leadership identity and learn from peers across the country.

Programs such as the CSG Henry Toll Fellowship and the CSG 20 Under 40 Leadership Award connect current and emerging leaders in a trusted, nonpartisan environment, encouraging thoughtful dialogue, self-reflection and practical leadership development. Associate support helps sustain and expand these programs, reinforcing the long-term commitment of CSG to preparing leaders who can apply their skills and insights in service to their states.

In addition to national programs, each CSG region delivers leadership development opportunities tailored to regional priorities, ensuring that state officials receive support that reflects both shared challenges and local context.



Scan to hear from CSG Henry Toll Fellows about the experience.

“**CSG and PhRMA share a commitment in the investment of leadership development for state officials. We believe that strong leaders make strong states.**”

– **ANDY CORSIG**
PhRMA

RESPONDING *to* STATE PRIORITIES: INCREASING IMPACT TOGETHER

Through its national work, CSG is grounded in the belief that states are strongest when they learn from one another and act collectively. CSG national programs provide a platform for states to learn from one another, explore solutions together and translate innovation into action, supporting policymakers as they identify effective approaches, elevate emerging issues and advance practical, state-driven solutions.

CSG Associates strengthen this work by contributing expertise and perspective that help inform programming and shape national dialogue. Through this partnership, CSG is better positioned to respond to evolving state priorities with timely, relevant and focused programs and services that offer meaningful policy impact.

Shared State Legislation

Shared State Legislation is one of the longest-running and most recognized programs of CSG. State leaders from across the country annually review newly enacted legislation to identify laws that demonstrate innovation, effectiveness and practical impact. These laws are then selected for inclusion in the Shared State Legislation compendium.

The purpose of the program is educational, not prescriptive. Shared State Legislation provides state policymakers and staff with real-world examples of how other states have addressed similar challenges, allowing them to consider whether and how those approaches might be adapted locally – reflecting the core belief that states govern best when they learn from one another.

CSG National Chair Leadership Initiative

Each year, the CSG National Chair champions a leadership initiative focused on an issue shaped by their public service experience and of broad relevance to the states. These initiatives elevate emerging challenges, encourage collaboration and foster leadership across state lines.

As 2026 CSG National Chair, California Assemblymember Mike Gipson is focused on advancing artificial intelligence programming at CSG, complemented by a new cohort designed to inform state leaders on the complexities and policy implications of this emerging technology.



A longtime, active member within CSG, California Assemblymember Mike Gipson is guiding the organization's priorities in 2026 as national chair. His leadership builds on past service as CSG West Chair (2023) and participation in the CSG Henry Toll Fellowship (2024) and the CSG Western Legislative Academy (2016).

A COMMUNITY BUILT *for* LASTING IMPACT

By joining the CSG Associates community, organizations invest in more than a single program or event. They support a mission-driven institution dedicated to empowering state leaders, strengthening democratic governance and advancing practical solutions to the challenges facing states today and tomorrow.

CSG and its Associates community help ensure that good ideas do not stop at state borders – and that the states remain laboratories of innovation, collaboration and effective governance.

Connect with CSG

For additional information or to confirm your participation, please contact the CSG development team at associates@csg.org or:



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Interested in a specific topic or program?

Let us know how we can work together on a customized CSG Associates Program membership and partnership. We are also happy to provide additional information on programming happening in the four CSG regions and at the CSG Justice Center.

csg.org/investments

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Scan to hear
the CSG story.

CSG Executive Director/CEO David Adkins at the 2025 CSG National Conference in Chicago with Illinois Gov. JB Pritzker.